## NEWS SUMMARY EnERAL

 , Jeneva alks vill be HelayedEquities lose 5 ; short gilts strong


## Healey outlines plan to cut pound's role

BY MICHAEL BLANDEN AND PHILIP RAWSTORNE

Israel's envoy recalled from Paris


> Occidental plans £240m. refinery at Canvey Island




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 alling London.

aid scheme


Civil Service union ends ban on Government statistics


Climax Service Schemes keep your trucks in tip-top condition and are flexible enough to meet the exact needs of every Clinax user. Cut the coupon for free details.


LOMBARD
Tinkering with
structure


## RACING • BY DOMINIC WIGAN <br> Queen's College among best bets at Towcester to-day



## Two wins for Britain's skiers



## 

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# A touch of nostalgia for Jubilee year 

BY ROBIN LANE FOX



## TV/Radio






## What'sin

 a name?A name that's recognised can inspire awe, envy or, in this case, confidence.

It's a name with a reputation for accepting only the best, and maintaining the highest standards. An assurance for the wine-buyer that his choice has been expertly selected and carefully shipped.

A very good wine reasonably priced.
Distinguishing it from the ranks of all the rest. In other words, a name such as ours can sometimes be all the guarantee you need. Because when it says Bouchard Aîné on the label, it says a lot for the wine.

## read the small print first

 Bouchard Aîné13 ECCI specialists and shippers of fune wine *Aine denoting the eldest son of the family

Le Finamcial Thes Wednestay Jamary 12 -1977 elevislon

## Some things new

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## DAINE CLIN

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## Suarez talks to opposition as Basque violence mounts

## E. Germans act to stem flow of would-be emigrants



## Helsinki accord's echo in East Europe

Jenkins urges changes in CAP



## Freed Czechs questioned again Threats to Poles




| calls for increased | Italy pay |
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W. German wage talks deadlock


High Brazil GDP growth worries government


# Mexico's birth control plans start to pay off 

Ford's nominee quits party chairmanship contest

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lool company from several smaller, conplementary companies. The new conpany would ofter hardware dealers a variety of tools from a
Picking the companies We joined forces with Lufkin and set up two more criteria that a company woud have to helping us smooth out our eannings cycle, the
talks deal ew companies would have to:

\section*{The toolbox theory. How an ingeniously simple idea helped double Cooper Industries' profits. <br> 


 <br>  <br> Receptive

We combined several small, specialized hand tool companies into one strong one to offer the main contents of a tools account for about 40 percent of Cooper Industries' earnings. Cooper Industries earnings. Until 196i, Cooper Industries was basically a oneengines and compressors for the energy companies.
A good business, but very cyclical. And there were disturbing signs that the nent
downward cycle would be especially steep

So Cooper Industries espetially steep. esgs into a second buskiet. One that would help A product eve Ve decided on hand tools as a diversification area. All kinds of people use hand trolswrenches, pliers, tiles - year in and year out. very sensitive to major ups and downs of the

The first hand tool company we considered for acquisition was The Lufkin Rule Co., leading maker of measuring tapes and rules. plan: The toolbow theors:
Their idea was to build one strong hand
. Have a quality line with a first-class brand . Be as interested in us as we were in them. You see, after going multi-industry, Cooper Industries was going to continue to be an operating company, not just a holding company. We called the new tool division The Cop. Group. Eventually it would grow to include drivers Wellertw wrenches, pliers and screllfiles and saws; and Xielite electronics tools.
The nick of time
in 1971, ihe downturn in our energy-related machinery market was even worse than we'd hand tool acyusitions produced a whopping 81 percent of our total earnings. The toolbo theory uid off immediately
In the next year, energy-related sales were Nown again. But Cooper lidustries' total The theory was working. It still is.

## How's business?

Today, Cooper Industries is an estiblished $4 \pi 2$ in the hanct tool industry. Tool sales in ive tool companies has increased profits as part Cooper Industries. What makes that news en bnghter is that our energy-reated sales ar oing through the ruof now.
sing the sum pinciples of airctaft services we're finding new ways to grow internally as well- naking new products with old com-

panies and finding new markets for old
The toolbox today - our quarterly report
Otr three businesses - hand tools, bircratt services, and energy services - have made the Cooper Industries of 1976 one of the best balanced and mocist stinlle multi-indusity companies around. And we think things look even etter down the rond. Check us out in our latest annual and quarterly reports.
ivite to
Cubp
Write to: Cuoper Industries. Inc \% Coopind Ltd., 17.3 Sloane Street, London,

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## Unions

 in Sri Lanka showdown

## If war should come again

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## WORLD TRADE NEWS

## Tokyo again rejects plan to share shipbuilding

\begin{abstract}

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## Soviet fertiliser projects deal

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## Peres challenge to Rabin expected

## Inquiry continues



## U.K. clothing trade gap narrows


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gap natm
+5
 Now Britain's top-selling trucks.

## During 1976 more Bedford trucks

 were sold in Britain than any other make. BEDFORD 릉Improved car market benefited importers

Vehicle production figures show that industry still has problems



## Austrian backing for Meriden

 in linked bond market Turn wis ber mex










Big increase Hoover project too late to help steel jobless


One of the last deccsions made by Sir Harold WHson when
he was Prime Minister was to allow Aristocrat Furouiture, of Preston, to reprodace a limited number of sets of the Aristocrate managing director, Mr. David meartin.
 displaying the country's craftsmanship andi qualty wark-
manship. Each set was to comprise six chairs, a dontle.


Bidston steel mini-mill to sack half its workers
Exhibition centre profit expected


Wealth distribution shift seen: more cash goes to pensioners


## Increase in

 houseprices 8\%
last year


## Bid to make jobs for steelmen




GLC scraps
night lorry
ban scheme
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British drinking less beer output statistics show
BY KENNEIH GOODING
THE LAAEST beer producion production was likely to show
statistics confrrm thal the British 1 per cent drop in Ig7a.



Personal taxation 'cutting exports'

University computer centre urged

## Electronics Corresponden

COMPUTING CENTRES at all
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## Footwear

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## HOME NELMS



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## - SAFETY



COMPONENTS
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## LABOUR NEWS

Unions criticise Government rift with NEC


## Yorks. pit surface men may strike



## Building workers want

 to remain in AUEW

## Rail union chief resigns



## GMWU adopts flexible line on worker directors



## 'Stand and don't deliver' call to all bread van men









## APPOINTMENTS

## appointments

## R. Weedon joins British Relay as chief executive




ACAS chief
denies report
of 'bullying'




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## DIRECTOR-GENERAL Generation Development and Construction

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| The Director-General will be controlling an annual <br> capital budget currently nunning at more than L. $_{2000 \mathrm{M}}$ and wil <br> lead a team of Directors. Whilst candidates must have acknowledged professionial abilities the essential quality is <br> general management capabilities nf a very high nrder, combined <br> with sensitisity to the needs of the consumer, the operator and the manufacturer. Those applying must be eble to demonstrate <br> a successful management record over the full range of Tesponsibitices normally fnund in a major engincering and. <br> construction organisation |
| The salary for this appointment will be not less than |
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## London Representative (Designate)

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LEGAL NOTICES





## The Financial Times Wednesday January 121977

NERAI lopment :tion

British Rail has a new board structure intended to merge day to day management with overall direction of its affairs. Colim Jones reports Top executives move
onto railways board






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Member for


## First views on Morpeth system

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 Mr. Than Symons. Mr.
Richard Waat and Mr. In Hors.
finance directors respectively of First companies


## marketing

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| BY OUR LEGAL staff |

Redundancy payments

Struck off the register





Now, as part of the new CAROL consortium, the Harrison Line contains the Qaribbean.

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 offering direct door-itadoor tratisportation between Europe





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THE FINANCIAL TIMES






## A long-term measure



The arrangement to wind up sterling's reserve role is riddled with paradoxes. Anthony Harris analyses the changed scene

## Sterling: a new role means new problems

the balance


















## MEN AND MATTERS



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## BOOKER/KINLOCH PROTEST



## Why the CSO is a diamond＇s best friend <br> By KENNETH MARSTON，Mining Editor



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## VISTTHE SCOTTISH NEW TOWNS IN LONDON．

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## Letters to the Editor

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## Complacent serfs？





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Jack Beckett．our resident Director， for further information．


THE SCOTTISH NEW TOWNS

## COMPANY NEWS + COMMENT

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## Yearlings at $13 \frac{5}{8} \%$


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Tollemache better than expected



RECENT ISSUES
EQUTIES



## ARTAGEN PROPS.



## New plantation merger terms



## BIDS AND DEALS


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## International Timber Corporation

Interim Report foz

## half year to 30th Septembex 1976





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| Salient points from the annual general meeting: |  |  |
| - Improved profitability of Group |  |  |
| - Profits at current rates essential for progress |  |  |
| - Increased investment in development |  |  |
| - Funds from rights issue and other sources have reduced axpensive borrowings |  |  |
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All there securities bave been sold. This announcemens appeatrs as a mater of record only.
December 9, 1976
$\$ 50,000,000$
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Bangue Arabe er Internationale d'Investissement (B.A.I.I.) Caisse des Dépôts et Consignations $S_{\text {wiss Bank }}$ Corporation (Overseas) Westdeutsche Landesbank Girozentrale Banca della Svizzera Italiana



## INTL. FINANCIAL AND COMPANY NEWS Mobil raises \$200m. in Euromarket



##  <br> Euromar nitrnailonal financlal and company news Granges plans cut in iron pracurs ricitr ssue ore production of one third <br> Tapping community savings


bia

abanci turnover to reach \$1:1bn.by 1978




## VW plans to increase labour force

$\qquad$

## Uncertainty at Dutch chemical groups







New Issue

Januery 1977

## U.S. \$70,000,000 <br> AB Götaverken

U.S. $\mathbf{S}_{40,000,000}$ 8\% Guaranteed Notes due 1982 U.S. $\$ 30,000,00081 / 4 \%$ Guaranteed Bonds due 1965 Guaranteed by
the Swedish National Debt Office on behalf of the
Kingdom of Sweden


## WALL STREET + OVERSEAS MARKETS

## Index drops 10 on inflation fears <br> By OUR WALL STREET CORRESPONDENT


Indices





## new york, Jan. II <br> - - dera

## Sterling easier <br> GOLD MARKET







Egg surplus build-up warning
Me imit ing ,
 and
Hit

Call for urgent action to aid pig producers

EADERS OF Blain
 day to plead agio for urgent that the immediate future pros. this state four months earliest


Steady rise
in farmland values







 U.S. to survey
wheat crops wheat crops
by satellite
 hare
The
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the $u$

## Sudden advance on sugar market

## steady note at wool auctions

 uni vi Miosis mix

## U.S. coffee boycott campaign spreading


#### Abstract




## Bolivian tin smelting expansion



COMMODITY MARKET REPORTS AND PRICES
base metals

## La. Index 01-353 366

Everybody deserves to travel
Victor Britain style sometimes.

## Victor Baitalw

EYANAMID
andaman
letting moreout of the feed you put in


## 



## COCOA

## 

## GRAINS

$\qquad$


##  but cotton sinks lower

## STOCK EXCHANGE REPORT <br> Short Gilts feature but equity leaders turn easier

## Share index down 5 points at 358.6-Golds lower again



## F.T.-ACTUARIES SHARE INDICES

| EQUITY GROUPS $\ddagger$ | Tuesday, January 11, 1977 |  | $\left.\right\|_{\substack { \text { Thum } \\ \begin{subarray}{c}{\text { din } \\ k{ \text { Thum } \\ \begin{subarray} { c } { \text { din } \\ k } }\end{subarray}}$ |  | Fyta | Lown mantex |
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| GROUPS \& SUB-SECTIONS |  | Impex Initer | Idater | Wher Indes: | ${ }^{19567}$ | cinlutiatioa |

## AUTHORISED UNIT TRESTS



REGIONAL MARKETS



MESSAGETO MANCGESTM


## 

## iromarkets Survey.





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Monetarist Manifesto


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INSURANCE, PROPERTTY, RONHS




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OFFSHORE AND OVEERSEAS FUNDES
Non




## Brussels blocks U.K. aid to automation industry

Crosland confirms Geneva delay

Mategorical



## U.S. pay-off charge names BP

## \section*{Walked ou} <br> Suberuent eecrist had the

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Continued from Page 1
French-Arab arms deal

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